Katy Independent School District Katy Elementary 2024-2025 Campus Improvement Plan



Mission Statement

Katy Elementary, in partnership with family and community, provides unparalleled learning experiences designed to help each child develop a lifelong love

of learning and live an honorable, fulfilling life, prepared to create the future.	

Table of Contents

Comprehensive Needs Assessment	4
Demographics	4
Student Learning	6
School Processes & Programs	8
Perceptions	11
Priority Problem Statements	13
Comprehensive Needs Assessment Data Documentation	14
Goals	16
Goal 1: Strategic Design Goal 2: All learning environments will foster engagement by integrating personalized learning experiences.	16
Goal 2: Strategic Design Goal 9: In collaboration with families and community, Katy ISD will actively support the well-being of students and staff.	25
Campus Funding Summary	29
Addendums	30

Comprehensive Needs Assessment

Revised/Approved: June 11, 2024

Demographics

Demographics Summary

Katy Elementary is the original elementary campus in Katy ISD. Our campus was recognized during the 2017-18 school year with a Historical Marker from Harris County commemorating the site of our campus as the original school in Katy ISD, over one hundred years ago. Our school continues to serve a community of students who range from the sixth to second generation in the family to attend Katy Elementary School, in addition to first generation KE students. The level of parental involvement is high and provides the campus with a large number of parent volunteers through the campus PTO. High levels of community support and involvement continues to be the norm. Our campus also serves many student transfers of Katy ISD staff working in close proximity to our campus.

Student enrollment at Katy Elementary continues to remain around 700 students. Our projected enrollment for this school year is 691, which is a slight decrease from the 2023-24 enrollment of 723. Our special education student population has risen slightly to 26% with the addition of one LifeSkills unit, to our existing two ECSE units, resource and in class support services. The number of LEP students has increased slightly to 6%. The number of At Risk students has decreased from 46% to 36%. We continue to have one pre-kindergarten classroom serving students in a full day program with students in our attendance zone and those of neighboring schools with classes filled to capacity. Our number of students served in dyslexia continues to increase with the addition of dyslexia teachers from 1.5 to 2.

Our current student enrollment is 36% At Risk, 25% economically disadvantaged, 6% ESL, 4% GT, 6% LEP and 26% special education. Despite a relatively low percentage of LEP and ESL students, our campus expectation remains for all grade level teachers to obtain their ESL certification. Collaborative teaching strategies and co-teaching in intermediate grades continue to be refined to provide for more inclusion of special education students in the general education setting for first teach with new instructional block scheduling, resulting in increases in growth for special education students. Last year there were no special education students in grades K-5 with a special education teacher as the teacher of record which continues to support an increase in the performance levels for our special education students.

Katy Elementary School continues to place a high priority on employing and maintaining a high-quality, talented staff. This year our campus has a relatively low number of new hires: one in PK, one in K, one in first, one in third grade, one new GT teacher and one new ECSE teacher. Student enrollment increases in fifth grade has resulted in the addition of teachers on the team from 5 to 6. All K-2 grade levels have 5 teachers per team, while grade levels 3-5 have 6 per team. We have experienced staff in all positions except for a first year teacher in first grade. Grade level teams are departmentalized in grades 2-5, with all first grade teachers self-contained except for one set of teachers who are departmentalized. Second grade will have one self contained teacher due to an odd number of five sections. The number of teachers with ESL certification continues to increase, with all RLA teachers of record for EL students in every grade level certified. All PK-3 and required special education teachers have completed Reading Academy except for one first grade teacher, one third grade teacher and one special education teacher who will complete the training this school year.

Our campus has been undergoing a major construction renovation project for the past three years which was fully completed in July 2024.

Demographics Strengths

Katy Elementary has many strengths. Some of the most notable demographics strengths include:

1. Many families move into our area just for the schools. Because our families value education we have many supportive and actively involved parents with students who are

committed to academic excellence.

- 2. Our school has an active PTO and volunteer program that supports students by serving as mentors, tutors and provide assistance to students in need.
- 3. Students at Katy Elementary are very accepting of new students regardless of race or ethnicity.
- 4. Our 2023 Accountability Rating was an overall "B", with overall component scores as follows: STAAR Performance 59, Academic Growth 70, and Closing the Gaps 53.

Staff strengths include:

- Katy Elementary's faculty remains relatively small, with the largest grade level teams having six team members, which allows for more collaboration and unity on teams.
- Our smaller staff continues to provide a sense of family that supports one another.
- Each new staff member is assigned a buddy or mentor (if a first year teacher) to assist them throughout the year.
- The majority of staff members with 10 or more years of teaching experience continues to exceed the district and state average.
- One hundred percent of our homeroom teachers successfully implement Morning Meetings to further support a campus wide approach to positive behavior supports.
- Our school successfully implemented a new PBIS initiative during the 2023-24 school year, developed, implemented and monitored in collaboration with input from all stakeholders which includes a schoolwide system of expectations and procedures to promote a positive school environment. The outcome was a reduction of discipline incidents from 88 to 50 in the first year.
- Our school successfully implemented a new House system initiative during the 2023-24 school year, developed, implemented and monitored in collaboration with input from all stakeholders, based on some of the principles of the Ron Clark Academy, but modified to include our school community's unique history and attributes to promote unity, school spirit and teach character attributes in a schoolwide approach.
- The staff actively applies and utilizes resources and strategies from Lead4Ward to effectively support and foster student growth across grade levels.
- Weekly scheduled team planning days, quarterly scheduled full day long range planning days, Power Up Mondays and learning walks are utilized to significantly increase the opportunities for all staff to engage in collaboration to effectively meet the needs of each student.

Student Learning

Student Learning Summary

Preliminary 2024 STAAR Data is as follows:

Reading	Approaches	Meets	Masters
Third Grade	85%	63%	26%
Fourth Grade	91%	66%	39%
Fifth Grade	90%	58%	26%

Math	Approaches	Meets	Masters
Third Grade	83%	59%	20%
Fourth Grade	78%	55%	25%
Fifth Grade	81%	57%	27%

Science	Approaches	Meets	Masters
Fifth Grade	68%	40%	13%

2024 STAAR Preliminary Prior Year Comparison - Reading

	Approaches		Meets		Masters		Change
KE-3rd	2023 - 88%	2024 - 85%	2023 - 60%	2024 - 63%	2023 - 16%	2024 - 26%	+3
District-3rd	2023-86%	2024 - 84%	2023 - 65%	2024 - 64%	2023 - 31%	2024 - 34%	0
KE- 4th	2023- 90%	2024- 91%	2023- 64%	2024- 66%	2023 - 27%	2024 - 39%	+5
District-4th	2023-87%	2024 - 87%	2023 - 62%	2024 - 64%	2023 - 34%	2024 - 36%	+1
KE- 5th	2023 - 91%	2024- 90%	2023 - 72%	2024 - 58%	2023 - 37%	2024 - 26%	-9
District - 5th	2023-89%	2024 - 88%	2023 - 72%	2024 - 68%	2023- 44%	2024 - 43%	-2

	Approaches		Meets		Masters		Change AMM Avg.
KE- 3rd	2023-80%	2024 - 83%	2023- 49%	2024 - 59%	2023 - 20%	2024 - 20%	+4
District- 3rd	2023 - 81%	2024 - 80%	2023 - 56%	2024 - 55%	2023 - 29%	2024 - 26%	-2
KE - 4th	2023- 74%	2024 - 78%	2023 - 52%	2024 - 55%	2023 - 21%	2024 - 25%	+4
District- 4th	2023 - 79%	2024 - 78%	2023 - 59%	2024 - 58%	2023 - 33%	2024 - 32%	-1
KE - 5th	2023- 94%	2024 - 81%	2023 - 73%	2024 - 57%	2023- 40%	2024 - 27%	-14
District-5th	2023 - 87%	2024 - 85%	2023 - 63%	2024 - 64%	2023 - 35%	2024 - 33%	-1

2024 STAAR Preliminary Prior Year Comparison - Science

	Approaches		Meets		Masters		Change AMM Avg.	
KE	2023-85% 202)24 - 68%	2023 - 59%	2024 - 40%	2023 - 27%	2024 - 13%	-16	
District	2023- 77% 202)24 - 70%	2023 - 50%	2024 - 40%	2023 - 27%	2024 - 20%	-8	

Student Learning Strengths

- 1. Reading data collected through Amira demonstrates majority of K-5 students demonstrated growth in the area of reading during 2023-24.
- 2. Over 50% of all 3-5 students scored at masters on STAAR in reading and math.
- 3. The numbers of third and fourth grade students scoring at meets and masters on STAAR in reading and math increased.
- 4. Fourth grade students scored above the district level in all areas in STAAR reading.
- 5. Fifth grade students scored above the district level in approaches in STAAR reading.
- 6. Fifth grade students scored above the district level in approaches in STAAR science.
- 7. Students in fourth and fifth grade who did not meet passing standards on STAAR last year scored at approached or higher.

Problem Statements Identifying Student Learning Needs

Problem Statement 1 (Prioritized): There was a decrease in the number of fifth grade students scoring at meets and masters on STAAR in reading and math as compared to last year. **Root Cause:** All three fifth grade math teachers were new to grade level and need additional support and coaching.

Problem Statement 2: Thirty-two percent of fifth grade students did not meet passing standard on science STAAR. **Root Cause:** Students are unable to apply science knowledge and skills at higher levels of thinking.

School Processes & Programs

School Processes & Programs Summary

The Curriculum, Instruction, and Assessment focus at Katy Elementary is guided by the TEKS Resource System scope and sequence and the results of campus based assessments. Each quarter, each grade level team maps out the specific skills and standards that will be taught for the upcoming quarter, utilizing district curriculum resources and planning guides, during team PLC meetings under the guidance of the grade level content leader and campus instructional coach.

Assessment plays a major role in decision making and take on many different forms at Katy Elementary. Campus level disaggregation depends on plotting of critical skills and expectations at the beginning of each formative assessment period based on analysis of student need and curricular expectations. Long range planning takes place in PLC planning meetings prior to the beginning of each grading period. Teachers use a variety of data collected during each grading period to guide small group instructional focus. This data is collected through module assessments, Texas KIA, TPRI, STAAR, interim assessments, TELPASAMIRA data, Dreambox data, and teacher antidotal data. This past year, our campus ELAR teachers implemented the district's new HMH curriculum with fidelity and continued to implement Amira, to individually assess and monitor each student's progress in reading, according to each reading strand. Students in grades 3-5 are administered the Fitness Gram in physical education class. Dyslexia students are administered beginning of year and end of year assessments to monitor progress. Texas English Language Proficiency Assessment System (TELPAS) is a major assessment for ELL students. Data is collected and analyzed at the end of each grading period, using the quartile system in Lead4Forward to categorize students into quartile groups for intervention and instructional purposes. Teachers review data in PLCs and the results are used to plan for targeted small group instruction. This year all teachers collected weekly data for each special education student to monitor levels of student progress as part of each student's IEP. All special education students in grades K-5 received the majority of their instruction in the general education setting, with each general education teacher serving as the teacher of record. General education teachers collected and submitted weekly data related to each student's IEP goals.

With the recent district reduction from two content instructional coaches to one instructional coach per elementary campus, our campus leadership team has shifted. The campus team leader team, which previously consisted of one representative per team, has been modified to include a content leader on each team. Each grade level team now has one teacher serving as the content leader for math/science and another teacher serving as the content leader for ELAR/SS. Each content leader has to have at least three or more years successfully teaching the grade level content and be ESL certified. Content leaders will serve as liaisons between the IC in leading content PLCs and instruction on each team, ensuring alignment with district curriculum requirements and resources. Grade level content PLCs will be scheduled once per week for the purpose of collaborative planning. These grade level learning communities target lesson planning, data review, strategic planning, and collaborative teaching strategies for the upcoming instructional unit/module. Vertical team meetings will be held at least once per semester to ensure campus content alignment. PLC teams will continue to meet during campus staff development days or campus established PLC planning days for long range planning prior to each grading period.

All student progress is monitored in quarterly rotating intervals as part of the campus MTSS meetings with the administrative team, grade level teachers, and support team. During the 2023-24 school year, a new flowchart to guide interventions was created and successfully implemented by the campus support team. Students progressing to tier 2 and 3 MTSS services have targeted academic or behavioral goals developed to track and monitor progress by both the general education and support staff. Academic intervention services are provided five days per week, with progress monitored every six to nine weeks. Struggling students are discussed and intervention plans are developed or monitored using data from staff. MTSS committee meetings are held during conference times for grade level teams, once per grading period, or on an at needed basis. Student progress is determined based on various assessments and input from intervention and general education teachers. These meetings are scheduled by the MTSS coordinator (assistant principal) and attended by the principal, counselor, LSSP, academic support teachers, ESL teacher and classroom teachers. Students in special education are staffed upon prior to initial and annual ARDs or to review services with data and input collected from the general education teachers, special education teachers, speech therapist, LSSP, counselor, assistant principal, diagnostician, ESL teacher (if applicable) and Dyslexia Intervention teacher (if applicable), and campus principal.

State required interventions for students not meeting passing standards on STAAR are provided by teachers during small group instruction, targeting identified goals in each respective content area.

Katy Elementary School continues to place a high priority in employing a high-quality, talented staff. All teachers, including all new teachers, will have the opportunity to attend a variety of professional development sessions on campus through Power Up Mondays. The professional development will be based upon the needs identified in this improvement plan and will be provided by our own teacher leaders, the campus instructional specialist, campus administration, and a few outside professionals. It is important at Katy Elementary to

provide ongoing, very targeted, job-embedded professional learning. Focus areas will be continued implementation of Lead4Ward strategies and ESL strategies to increase levels of listening and speaking to promote growth of EL students. The campus focus for staff development this year will be supporting content leaders and teachers in planning and delivering instruction according to district curriculum plans, utilizing district resources, with fidelity, without the guidance of a content specific instructional coach. The instructional coach will be available to provide increased levels of instructional coaching support to identified teachers to increase levels of student achievement in all grade levels.

All grade level teachers will be encouraged to obtain ESL certification with the campus goal of having 100% of the grade level teachers ESL certified. All staff is continually encouraged to obtain 30 hours of GT credit.

Our campus will continue to implement year two of a campus developed school-wide discipline management plan and house system, incorporating the principles of PBIS and the Ron Clark Academy. Staff will receive updated training prior to the beginning of the school year and this year's newly incoming students will have a all school house reveal in September. Staff house leaders and PBIS staff committee leaders will continue to meet with the campus leadership team members each grading period to monitor and revise the programs.

Parents, teachers, and students at Katy Elementary take pride in their school and the school's reputation of success. The perception of Katy Elementary among all is that it is a safe and positive environment with a strong focus on academic excellence. There is a high standard for best instructional practices as well as building social character. Katy Elementary's focus goes far beyond STAAR scores and accountability ratings. Our commitment is to keep students at the center of all actions and decisions. As a result, learning is of paramount importance. When our students do not learn, adjustments are made within instruction, the school context and organization. We work hard to ensure that instructional time is protected. Teachers and students are not pulled out of the classroom for unnecessary reasons. Teachers value the planning time that they have with their PLCs and also to prepare for their individual classroom instruction. There is a unified passion for students and making a positive and significant difference among the staff that promotes unity of purpose and drives all to meet the needs of each student on campus.

Our campus will implement the district's new Class 1:1 program where each student in grades 3-5 will be issued a Chromebook. Our campus will continue to partner with our PTO to ensure our classrooms, EC-2 also will grow to 1:1 within the next three years. Students are provided with opportunities to utilize technology each day as part of the workstation/center model in ELA and math classes. The integrated use of technology across content areas and grade levels continues to increase each year. All students in grades K-5 will continue to use Amira to target essential reading skills. All students in grades K-5 will continue to use Dreambox as part of math stations. Our staff continues to work collaboratively with our instructional technologist in order to gain further knowledge and skills with effective use of technology in the classroom and to provide students and parents with resources to support learning at home.

School Processes & Programs Strengths

Campus strengths include:

- 1. A shared passion possessed by each staff member to make a positive difference in the lives of others
- 2. Scheduled and sacred weekly content team planning, once per week, and quarterly long range planning in PLCs
- 3. Teachers' ability to identify, implement and collect student targeted data for MTSS and special education students
- 4. Teachers' ability to interpret and use multiple sources data to drive instructional decisions
- 5. Effective MTSS and staffing for ARD processes which are an integral part of systematically monitoring, collaborating and assisting struggling students
- 6. Power Up Mondays and learning walks to increase the opportunities for all staff to gain knowledge and skills in an environment which fosters continued growth

- 7. Effective and consistent targeted interventions provided to 3-5 students not meeting passing standards on STAAR during small group instruction to close instructional gaps and foster student growth across demographic groups
- 8. A master schedule and calendar created to maximize the amount of time spent on instruction and ensure sacred times to allow teams regularly scheduled opportunities to collaborate and plan
- 9. Interruptions to the instructional day are kept to a minimum and staff removal from instructional time is minimized
- 10. Safety drills are performed frequently and efficiently
- 11. Schoolwide implementation of PBIS and House programs are staff created and staff led which promotes optimal "buy in" and continues monitoring and adjusting as needed based on feedback from all stakeholders

All of these strengths provide a "safety net" to monitor and adjust instructional strategies to help each student reach his/her highest potential.

Problem Statements Identifying School Processes & Programs Needs

Problem Statement 1 (Prioritized): Grade level teams need content support to ensure alignment with district curriculum requirements and resources to promote student growth. **Root Cause:** Campus content specific instructional coaching positions have been eliminated at the district level.

Perceptions

Perceptions Summary

All Katy Elementary staff has a common shared vision to make a positive and significant difference in the life of each student, staff member, parent and community member on a daily basis. The Katy Elementary staff and learning community is committed to all students reaching his/her highest level of success. The entire campus believes students learn best in an environment where differences are valued and mistakes are seen as opportunities to learn and grow. With this in mind, the students are taught the value of perseverance and teachers focus on pointing out progress to students on a regular basis. Students are taught the benefit of always doing their best the first time and to never be fearful to take a risk as a learner. Our staff sets high expectations for each student and provides a framework to support each student in reaching his/her highest potential through targeted interventions and enrichment opportunities.

Katy Elementary is committed to maintaining a welcoming and positive school environment that promotes continued parental and community involvement. We strive to provide a responsive climate for parents and to widely communicate ways for parents and community members to partner with us in educating the children of Katy. Our PTO continues to be an asset to our campus, providing support through active parental and community volunteer involvement. Although our school enrollment is smaller compared to others in our district, our reported volunteer hours continues to meet or exceed those of campuses with much larger student enrollments. The diversity of our campus is not noticed due to the efforts of our staff working in partnership with our PTO to coordinate many programs throughout the year to support families and students in need of assistance. We utilize a variety of options to assist parents and community in staying informed about campus events that include enews email communication, Remind text or emails, campus and grade level specific web sites, TAC emails/notifications, PBIS notifications, Canvas, Facebook, PTO Facebook page and website, weekly campus newsletter enews with upcoming events and campus information, and the campus marquee. Our KEYS mentoring program continues to increase the number of mentors each year and a large number of community members serve as parent tutors to our students during the school day. We take pride in the fact that parents and visitors always comment on the warm and inviting feel of our campus.

Katy Elementary School has a school-wide system of routines and procedures, based on PBIS, designed to maintain a safe and orderly learning environment for all. Teachers and staff routinely practice school and classroom procedures designed to establish and maintain a positive learning environment. Respect for staff, students, community, country and world is modeled and reinforced daily in a positive school environment that values the importance of good citizenship attributes. Students and staff are recognized and rewarded daily for demonstrating one of the school's ten identified citizenship attributes. All homeroom teachers facilitate classroom communities through the daily use of Morning Meetings, which strives to model empathy and acceptance for others' differences and reduce occurrences of bullying and disruptive behaviors. During the 2023-24 school year, our campus successfully implemented a new schoolwide plan, uniquely developed for our school community, based on the principles of PBIS which includes a campus created house system, based on the principles of the Ron Clark Academy, in an effort to further enhance our school's sense of community and team spirit.

Structured workstations and literacy centers are a campus norm in academic core classes with daily small group instruction that targets specific student needs. Teams are provided one weekly opportunity, per content area cluster (ELA/SS or math/science) to collaborate and plan as grade level teams. A focus this year will be to provide continued content support to teams through two content level leaders per team, due to the district reduction of ICs from two to one.

Katy Elementary continues to have a low incidence of discipline referrals. Campus discipline data shows a continued decline in the number of discipline referrals decreasing over time as the campus continues to refine the system of school wide procedures/routines using our school-wide positive behavior expectations and practices. PBIS school wide expectations and a house system will continue to be implemented and refined this school year to meet the changing emotional and behavioral needs of students and further enhance a positive school environment for all. The school wide implementation of morning meetings will continue to build a positive classroom environment through the development of relationships and proactively prevent bullying behaviors before they begin. The counselor continues to implement the Character Strong program through guidance lessons with grade levels, working collaboratively with the physical education teacher to teach and apply social and emotional and CATCH TEKS through a co-teaching mode. The newly formed Counseling Advisory Council (CAC), which includes the counselor, principal, teachers and parents will provide guidance to support the emotional needs of all students and staff.

Perceptions Strengths

- 1.Katy Elementary staff has a shared vision which is committed to facilitating each student's growth in a positive learning environment
- 2. There is a legacy of generations of families who attend and are actively involved in campus activities
- 3. PTO members are actively involved and support the school
- 4. 100% of all KE staff continue to be members of the PTO
- 5. Parents, staff, students, guests and visitors consistently report a positive atmosphere on our campus
- 6. The student enrollment continues to grow at Katy Elementary with most parents reporting they purposely moved into our school zone due to our school's continued reputation of excellence
- 7. The number of parents and community members volunteering at the school continues to increase
- 8. The discipline incident referral rate decreased and remains low
- 9. Our school wide PBIS and House system, developed specifically for our campus, continues to successfully enhance the climate and culture of our campus, as evidenced through staff and parent survey responses
- 10. Campus Culture and Climate survey responses consistently indicate high pillars on all areas pertaining to campus

Priority Problem Statements

Problem Statement 1: There was a decrease in the number of fifth grade students scoring at meets and masters on STAAR in reading and math as compared to last year.

Root Cause 1: All three fifth grade math teachers were new to grade level and need additional support and coaching.

Problem Statement 1 Areas: Student Learning

Problem Statement 2: Grade level teams need content support to ensure alignment with district curriculum requirements and resources to promote student growth.

Root Cause 2: Campus content specific instructional coaching positions have been eliminated at the district level.

Problem Statement 2 Areas: School Processes & Programs

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- Campus goals
- Performance Objectives with summative review (prior year)
- Planning and decision making committee(s) meeting data

Accountability Data

- Student Achievement Domain
- Federal Report Card and accountability data
- Local Accountability Systems (LAS) data

Student Data: Assessments

- STAAR current and longitudinal results, including all versions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Istation Indicators of Progress (ISIP) accelerated reading assessment data for Grades 3-5 (TEA approved statewide license)
- Local diagnostic reading assessment data
- Local benchmark or common assessments data

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Special education/non-special education population including discipline, progress and participation data
- Gifted and talented data
- Dyslexia data

Student Data: Behavior and Other Indicators

- Attendance data
- Discipline records
- Student surveys and/or other feedback

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Campus department and/or faculty meeting discussions and data
- T-TESS data

Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate

Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Study of best practices
- Action research results

Goals

Goal 1: Strategic Design Goal 2: All learning environments will foster engagement by integrating personalized learning experiences.

Performance Objective 1: HB3: The percent of Katy Elementary third grade students who achieve meets and above in reading will increase from 63% to 65% by July 2029.

High Priority

HB3 Goal

Evaluation Data Sources: STAAR data

Strategy 1 Details	Reviews					
Strategy 1: ELAR content leaders will be established and implemented in grades K-5 to increase teacher ELAR content		Summative				
ity and skills on each grade level and to effectively facilitate team planning in alignment with the district's curriculum esources.		Jan	Apr	June		
Strategy's Expected Result/Impact: Consistent vertical ELAR alignment with district curriculum expectations and standards; Increased levels of student growth in reading skills, as measured by BOY, MOY and EOY growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in reading, as measured by BOY, MOY and EOY growth measures.	50%					
Staff Responsible for Monitoring: Grade level content leaders, assistant principals, instructional coach, principal						
TEA Priorities: Build a foundation of reading and math - ESF Levers:						
Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction						
Problem Statements: School Processes & Programs 1						
Funding Sources: Professional Development - 199 - General Fund - \$1,500						

Strategy 2 Details		Rev	iews	
Strategy 2: All K-5 ELAR teachers will implement HMH resources with fidelity to ensure the majority of ELAR lessons		Formative		Summative
are spent reading, writing and/or speaking about text in content.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Consistent vertical ELAR alignment with district curriculum expectations and standards; Increased levels of student growth in reading skills, as measured by BOY, MOY and EOY growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in reading, as measured by BOY, MOY and EOY growth measures. Staff Responsible for Monitoring: Grade level ELAR content leader, assistant principals, instructional coaches	45%		•	
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: School Processes & Programs 1				
Strategy 3 Details		Rev	iews	•
Strategy 3: All K-5 ELAR teachers will implement student growth tracking folders that promotes student goal setting and		Summative		
ownership in personal accountability in reading.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increased levels of student growth in reading skills, as measured by BOY, MOY and EOY growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in reading, as measured by BOY, MOY and EOY growth measures. Staff Responsible for Monitoring: Grade level content leaders, instructional coach, assistant principals, principal	45%			
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments Funding Sources: Folders - 199 - General Fund - \$1,000				

Strategy 4 Details	Reviews					
Strategy 4: The campus instructional coach will provide coaching and support to K-5 ELAR teachers to ensure all		Summative				
instruction is aligned with district ELAR curriculum and instructional practices.	Oct	Jan	Apr	June		
Strategy's Expected Result/Impact: Consistent vertical ELAR alignment with district curriculum expectations and standards; Increased levels of student growth in reading skills, as measured by BOY, MOY and EOY growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in reading, as measured by BOY, MOY and EOY growth measures.	45%					
Staff Responsible for Monitoring: Principal						
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: School Processes & Programs 1						
No Progress Continue/Modify	X Discont	inue				

Performance Objective 1 Problem Statements:

School Processes & Programs

Problem Statement 1: Grade level teams need content support to ensure alignment with district curriculum requirements and resources to promote student growth. **Root Cause**: Campus content specific instructional coaching positions have been eliminated at the district level.

Goal 1: Strategic Design Goal 2: All learning environments will foster engagement by integrating personalized learning experiences.

Performance Objective 2: HB3: The percent of Katy Elementary third grade students who achieve meets and above in math will increase from 59% to 64% by July2029.

High Priority

HB3 Goal

Evaluation Data Sources: STAAR data

Strategy 1 Details		Rev	iews	
Strategy 1: Math/science content leaders will be established and implemented in grades K-5 to increase teacher math/		Summative		
ience content capacity and skills on each grade level and to effectively facilitate team planning in alignment with the strict's curriculum and resources.		Jan	Apr	June
Strategy's Expected Result/Impact: Consistent vertical math/science alignment with district curriculum expectations and standards; Increased levels of student growth in math skills, as measured by BOY, MOY and EOY growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in math skills, as measured by BOY, MOY and EOY growth measures.	50%			
Staff Responsible for Monitoring: Grade level math content leaders, instructional coach, assistant principals, principal				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 1 - School Processes & Programs 1 Funding Sources: Professional Development - 199 - General Fund - \$1,500				

Strategy 2 Details		Rev	iews	
Strategy 2: All K-5 math teachers will implement student-led engaging activities during daily station work in an effort to		Formative		Summative
increase all students' levels of math fluency.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Consistent vertical math alignment with district curriculum expectations and standards; Increased levels of student growth in math fluency, as measured by fluency growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in math fluency skills, as measured by BOY, MOY and EOY growth measures.	35%			
Staff Responsible for Monitoring: Grade level content leaders, instructional coach, assistant principals				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: Student Learning 1 - School Processes & Programs 1				
Strategy 3 Details		Rev	iews	•
Strategy 3: All K-5 math teachers will implement student growth tracking folders that promotes student goal setting and ownership in personal accountability in math fluency skills.	0.4	Formative	Ι .	Summative
Strategy's Expected Result/Impact: Consistent vertical math alignment with district curriculum expectations and standards; Increased levels of student growth in math fluency, as measured by fluency growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in math fluency skills, as measured by	Oct 40%	Jan	Apr	June
BOY, MOY and EOY growth measures. Staff Responsible for Monitoring: Grade level content leaders, instructional coach, assistant principals				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments Problem Statements: School Processes & Programs 1 Funding Sources: Tracking folders - 199 - General Fund - \$1,000				

Strategy 4 Details		Rev	riews					
Strategy 4: The campus instructional coach will provide coaching and support to K-5 math/science teachers to ensure all		Formative		Summative				
instruction is aligned with district math/science curriculum and instructional practices.	Oct	Oct Jan Apr						
Strategy's Expected Result/Impact: Consistent vertical math/science alignment with district curriculum expectations and standards; Increased levels of student growth in math fluency, as measured by fluency growth measures; Increased numbers of students in each grade level demonstrating a year or more growth in math fluency skills, as measured by BOY, MOY and EOY growth measures. Increased numbers of fifth grade science students scoring at meets or masters on state benchmarks and STAAR. Staff Responsible for Monitoring: Principal	40%							
TEA Priorities:								
Build a foundation of reading and math - ESF Levers:								
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction								
Problem Statements: Student Learning 1 - School Processes & Programs 1								
No Progress Continue/Modify	X Discont	inue		•				



Performance Objective 2 Problem Statements:

Student Learning

Problem Statement 1: There was a decrease in the number of fifth grade students scoring at meets and masters on STAAR in reading and math as compared to last year. **Root Cause**: All three fifth grade math teachers were new to grade level and need additional support and coaching.

School Processes & Programs

Problem Statement 1: Grade level teams need content support to ensure alignment with district curriculum requirements and resources to promote student growth. **Root Cause**: Campus content specific instructional coaching positions have been eliminated at the district level.

Goal 1: Strategic Design Goal 2: All learning environments will foster engagement by integrating personalized learning experiences.

Performance Objective 3: The percentage of EL students demonstrating growth will increase by 10%, as measured by STAAR 2025 and TELPAS 2025.

High Priority

Evaluation Data Sources: STAAR data, TELPAS data, IC observation data

Strategy 1 Details		Rev	iews	
Strategy 1: Provide professional development and coaching to all teachers to ensure the majority of all content lessons		Summative		
actively engage students in reading, writing and/or speaking about content with teacher and/or peers.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Classroom structures and strategies aligned across grade levels and content with maximum opportunities for students to engage in content related reading writing and speaking; Content station and center activities which incorporate all students speaking about content with teacher and/or peers; Increased numbers of EL students demonstrating growth in speaking, reading and writing skills, as measured by TELPAS.	30%		•	
Staff Responsible for Monitoring: Instructional coach, ESL ISST, assistant principals				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Problem Statements: School Processes & Programs 1 Funding Sources: Professional Development - 199 - General Fund - \$800				
Strategy 2 Details		Rev	iews	
Strategy 2: All emergent bilingual students (English learners), with parent approval for ESL program participation,		Formative		Summative
minimally receive English Language Arts and Reading (ELAR) instruction by teachers who are certified in ESL, along with ELAR certification for the appropriate grade level(s).	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: The percentage of ESL students who demonstrate growth as measure by TELPAS 2025 will increase by 2%; All grade level ELAR teachers will be ESL certified by August 2025; All K-5 grade level teachers will obtain ESL certification by August 2025;	100%	100%	100%	
Staff Responsible for Monitoring: ESL ISST; assistant principals; principal				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing				

Strategy 3 Details		Rev	riews			
Strategy 3: Teachers are informed of the English language proficiency levels of the emergent bilingual students (English		Formative		Summative		
learners) in their classrooms, and Professional Learning Communities actively utilize the ELPS to provide meaningful opportunities for ELs to develop social and academic English proficiency in listening, speaking, reading and writing.	Oct	Jan	Apr	June		
Strategy's Expected Result/Impact: The percentage of ESL students who demonstrate growth as measure by TELPAS 2023 will increase	20%					
Staff Responsible for Monitoring: ESL ISST; Grade level content leaders; instructional coach						
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction						
Strategy 4 Details						
Strategy 4: Teachers of emergent bilingual students (English learners) participate in professional development that addresses instruction that is sheltered and culturally responsive.	Formative Su					
Strategy's Expected Result/Impact: All emergent bilingual students will demonstrate growth as measured by TELPAS 2025	Oct	Jan	Apr	June		
Staff Responsible for Monitoring: ESL ISST; assistant principals; principal	30%					
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction						
Strategy 5 Details		Rev	iews			
Strategy 5: Provide parent and family engagement activities (parent and student) to parents/guardians of emergent bilingual students (English learners) that is supplemental to the services provided to all parents.		Formative	1	Summative		
Strategy's Expected Result/Impact: Distribute information to EL parents regarding district parent and family engagement activities; the percentage of ESL students who demonstrate growth as measure by TELPAS 2025 will increase by 2% Staff Responsible for Monitoring: ESL ISST; principal	Oct	Jan	Apr	June		
TEA Priorities: Build a foundation of reading and math						
No Progress Continue/Modify	X Discon	tinue				

Performance Objective 3 Problem Statements:

School Processes & Programs

Problem Statement 1: Grade level teams need content support to ensure alignment with district curriculum requirements and resources to promote student growth. Root Cause: Campus content specific instructional coaching positions have been eliminated at the district level.

Goal 2: Strategic Design Goal 9: In collaboration with families and community, Katy ISD will actively support the well-being of students and staff.

Performance Objective 1: All staff will fully implement all campus developed PBIS schoolwide expectations and house system with fidelity.

Evaluation Data Sources: PBIS data reports from RCA app; Discipline data

Strategy 1 Details		Rev	iews				
Strategy 1: All staff will provide positive reinforcement to students and staff daily, according to campus developed		Formative		Summative			
expectations, using the RCA app.	Oct	Jan	Apr	June			
Strategy's Expected Result/Impact: All students and staff will be provided positive reinforcement for demonstrating expected behaviors at least twice a week, as measured by the RCA app's weekly reports.							
Staff Responsible for Monitoring: Campus PBIS committee; counselor; assistant principals	40%						
ESF Levers:							
Lever 3: Positive School Culture							
Funding Sources: Funds to purchase RCA app - 199 - General Fund - Principal Activity Account - \$2,500							
Strategy 2 Details	Reviews						
Strategy 2: All staff will implement the RCA app with fidelity to ensure that at least 80% of students earn enough points to		Summative					
purchase one or more campus rewards each grading period.	Oct	Jan	Apr	June			
Strategy's Expected Result/Impact: Decreased numbers of discipline incidents; increased levels of student engagement in classrooms, as reported by instructional coach observation data;							
Staff Responsible for Monitoring: Campus PBIS committee; counselor; assistant principals; instructional coach	45%						
ESF Levers:							
Lever 3: Positive School Culture, Lever 5: Effective Instruction							
No Progress Accomplished — Continue/Modify	X Discon	tinue	1				

Goal 2: Strategic Design Goal 9: In collaboration with families and community, Katy ISD will actively support the well-being of students and staff.

Performance Objective 2: Provide staff, students and parents with information, resources and tools to provide for the social/emotional needs of all.

Evaluation Data Sources: Climate and culture survey results, Student bullying survey results, House and PBIS survey results, staff feedback, student feedback, guidance lessons, MTSS-B data

Strategy 1 Details		Rev	iews				
Strategy 1: The counselor and physical education teacher will provide social and emotional lessons to students in grades		Formative		Summative			
K-5, integrating health and physical education TEKS (CATCH), once per grading period.	Oct	Jan	Apr	June			
Strategy's Expected Result/Impact: The number of bullying incidents will decrease, as compared to the number reported in 2023-2024; The number of discipline incidents will decrease, as compared to those in 2024-2025							
Staff Responsible for Monitoring: Counselor; assistant principals; physical education teacher; principal	25%						
ESF Levers:							
Lever 3: Positive School Culture							
Strategy 2 Details	Reviews						
Strategy 2: The counselor will create and facilitate a Campus Advisory Committee (CAC) including staff, parents, and		Summative					
community members to provide input and guidance related to supporting the social/emotional needs of students and staff, with meetings scheduled twice a semester.	Oct	Jan	Apr	June			
Strategy's Expected Result/Impact: Identify and prioritize campus needs and goals with input from all stakeholders in school community; provide staff development related to identified campus needs; decrease the number of CIRs compared to 2023-24	50%						
Staff Responsible for Monitoring: Counselor; principal							
ESF Levers:							
Lever 3: Positive School Culture							
Funding Sources: Student and staff support resources - 199 - General Fund - Counselor budget - \$500, Student support service resources - 199 - General Fund PTA Donation - \$500							

Strategy 3 Details		Rev	riews	
Strategy 3: The campus Coordinated Approach to Child Health (CATCH) committee will meet at least once per semester to		Summative		
ensure alignment and integration between health and education across the school setting.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Health TEKS will be implemented in all grade levels Staff Responsible for Monitoring: Physical education teacher; instructional coach; assistant principals; principal ESF Levers: Lever 3: Positive School Culture	25%			
Strategy 4 Details Strategy 4: Provide staff development and coaching to all staff in effectively implementing MTSS-B tiered interventions		Rev Formative	riews	Summative
with fidelity.	Oct Jan Apr			June
Strategy's Expected Result/Impact: Decrease in numbers of student removals from class due to disruptive or non-compliant behaviors, as compared to 2023-24; Data collection input into MTSS for each tier by staff; Increase in number of observed tier 1 MTSS-B interventions in classrooms, as documented in classroom observations Staff Responsible for Monitoring: Assistant principals; grade level content leaders; principal; LSSP; counselor	45%		1	
ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
No Progress Continue/Modify	X Discon	tinue		

Goal 2: Strategic Design Goal 9: In collaboration with families and community, Katy ISD will actively support the well-being of students and staff.

Performance Objective 3: Increase student attendance rate by 1/2 percent from 2023-24 ADA, in accordance with district initiative.

Evaluation Data Sources: ADA data

Strategy 1 Details		Rev	iews	
Strategy 1: Implement weekly and monthly student attendance incentives using the RCA app and house system.		Formative		Summative
Strategy's Expected Result/Impact: Students' average daily attendance rates will increase each six weeks period, as compared to last year's data.	Oct	Jan	Apr	June
Staff Responsible for Monitoring: ADA, assistant principals, principal	30%			
ESF Levers: Lever 3: Positive School Culture				
Funding Sources: Monthly attendance raffle incentives for students - 199 - General Fund - Principal Activity Account - \$100, Monthly attendance raffle incentives for students - 199 - General Fund PTA Donation - \$100				
No Progress Continue/Modify	X Discon	tinue		

Campus Funding Summary

				199 - General Fund					
Goal	Objective	Strategy		Resources Needed		Account Code	Amount		
1	1	1	Professio	onal Development			\$1,500.00		
1	1	3	Folders				\$1,000.00		
1	2	1	Professio	onal Development			\$1,500.00		
1	1 2 3 Tracking folders								
1	3	1	1 Professional Development						
2	1	1	Funds to purchase RCA app Principal			Activity Account	\$2,500.00		
2	2	2	Student a	and staff support resources	Counselo	r budget	\$500.00		
2	3	1	Monthly	attendance raffle incentives for students	Principal	Activity Account	\$100.00		
		•	•			Sub-Total	\$8,900.00		
				199 - General Fund PTA Donation					
Goal	Objectiv	e Str	ategy	Resources Needed		Account Code	Amount		
2	2		2	Student support service resources					
2	2 3 1 Monthly at			Monthly attendance raffle incentives for students			\$100.00		
	•	•		•	•	Sub-Total	\$600.00		

Addendums



The Percent of

Katy

Elementary 3rd Grade students who achieve Meets and above

in Reading will increase from 63% to

65% by July 2029.

	3rd Grade		2024	2025	2026	2027	2028	2029
<u>s</u>		Actual	63%					
Goals	Reading	State Rate	46%					
Katy:	Meets or	Met State Rate	Yes					
×		Internal Goal	-	63%	64%	64%	65%	65%
		Met Internal Goal	•					

		# African American	% African American	# Hispanic	% Hispanic	# White	% White	# American Indian	% American Indian	# Asian	% Asian	# Pacific Islander	% Pacific Islander	# Two or More	% Two or More	# Special Ed	% Special Ed	# Eco Dis	% Eco Dis	# EB	% EB
8	Federal Targets		34%		39%		59%		44%		73%		46%		55%		26%		35%		37%
3rd Grade	2024 Actual	4	25%	30	57%	72	69%	0		3	67%	0		8	50%	24	17%	23	22%	10	40%
Reading Meets or Above	2025 Target																27%		32%		

The Percent of

Katy

Elementary 3rd Grade students who achieve Meets and above

in Math will increase from 59%

64% by July 2029.

	3rd Grade		2024	2025	2026	2027	2028	2029
<u>v</u>		Actual	59%					
<u>~</u>	Math	State Rate	40%					
Ë		Met State Rate	Yes					
ž /	Above	Internal Goal	-	60%	61%	62%	63%	64%
		Met Internal Goal	-					

		# African American	% African American	# Hispanic	% Hispanic	# White	% White	# American Indian	% American Indian	# Asian	% Asian	# Pacific Islander	% Pacific Islander	# Two or More	% Two or More	# Special Ed	% Special Ed	# Eco Dis	% Eco Dis	# EB	% EB
\$	Federal Targets		33%		44%		60%		47%		82%		51%		55%		29%		40%		45%
rd Grade lath	2024 Actual	4	25%	30	53%	72	63%	0		3	67%	0		8	63%	24	21%	23	26%	10	60%
	2025 Target																31%		36%		